

Learning from a pandemic crisis



After a year of Covid-19 impact, where do Swiss companies stand in comparison to their European competitors?



What are the common characteristics of the most successful companies during the pandemic?



How can companies in all industries prepare themselves for the upcoming years?

Accenture has explored these questions and more in its analysis of the Swiss Top500 companies.

Some Swiss companies came through the crisis better than everyone else. This study reveals findings that map the path of success into the post-pandemic world.

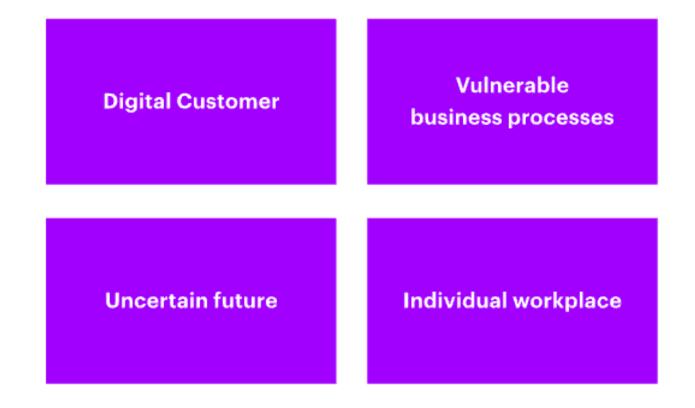




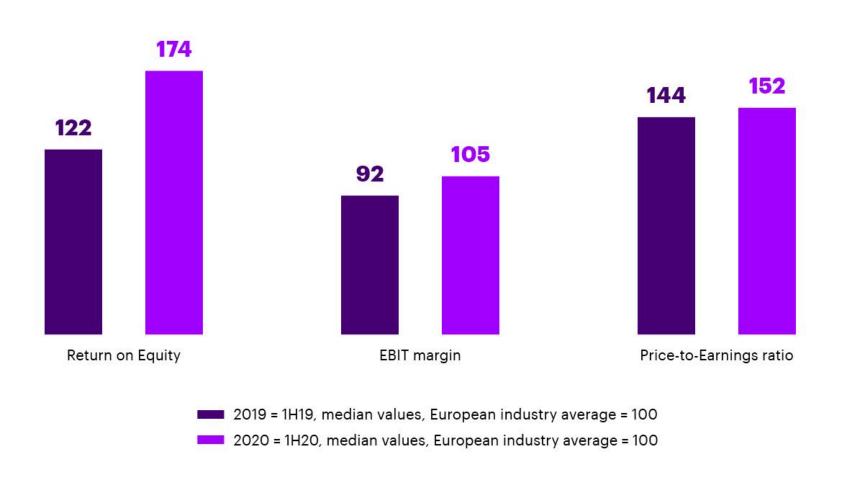
Reacting to the crisis

Growth Champions of 2019 remained in top position

COVID-19 affects the macroeconomy



During the crisis, Swiss companies further increased their edge over their EU counterparts



Strong performing industries:

- -Consumer Goods & Services
- -Chemicals
- -Industrial Equipment

Challenged industries:

- -Retail
- -Infrastructure & Transportation

→ Companies that went into the crisis strongly, have emerged stronger. Companies that went into the crisis from a weak position, have emerged weaker.

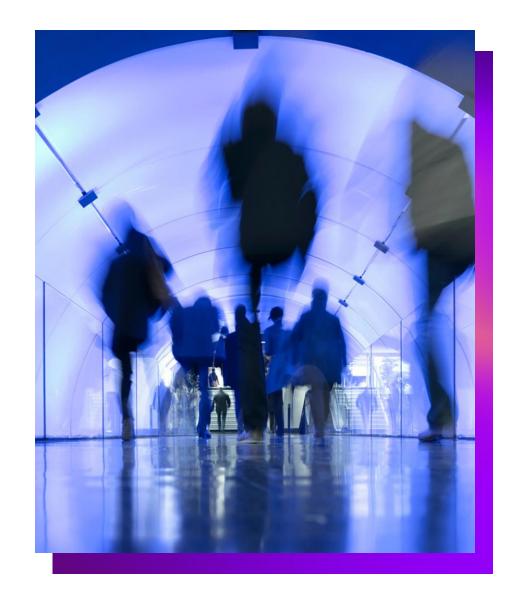
^{*} Annualized values, ** December 2019, *** 3. October 2020;
Analysis based on 114 Swiss companies and 98 European companies based in Austria, Belgium, France, Germany, Ireland, Italy, Luxemburg, Netherlands, Spain and UK Source: Accenture Research; S&P Capital IQ



Characteristics of success

Three traits shared by the most resilient Swiss companies

Companies with a culture of innovation were more resilient against collapsing markets and disrupted supply chains.



Companies with agile operations could rapidly adapt the way they do business to new market demands.





Companies with strategic flexibility combined stabilizing their core business with substantial investments in crisisresistant opportunities.





Learnings for tomorrow

Pragmatic approaches for the post-COVID-19 world

Essentials to unlocking hidden value and delivering new value propositions

- Create transparency
- Build a culture of innovation
- Strengthen your resilience

- Create digital foundations
- Build digital operations
- Look for a digital workforce

- Understand the customer
- Innovate CX constantly
- Make tech an accomplice

O1
Constant Reinvention at Speed

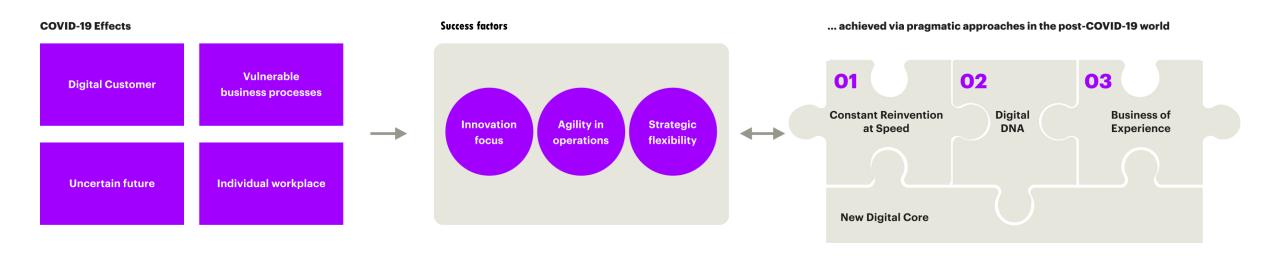
Digital DNA

Business of Experience

03

New Digital Core

Overview: Three approaches to take on





The pandemic will leave a long-lasting effect. Nonetheless, some companies managed to capture new market positions – even during the 2020 downturns. Focusing on innovation alongside operational and strategic agility will guide entrepreneurial success in the post-pandemic world.



To permanently anchor these characteristics of success in a company and ingrain them at every level, we suggest a number of pragmatic approaches.

