



Construction Cyber Risk & Response: Yesterday, Today and Tomorrow

Presented by:

Craig Dunn & Garet Philbrook





Introduction



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**Gain the Access +
Expertise of Amwins
Professional Lines Practice**

Why Amwins?

Expertise: Our professional lines expertise extends across numerous lines of coverage and classes of business. Through continuous program assessment, placement strategy and form review, we deliver custom solutions that meet your clients' unique needs.

Collaboration: Our professional lines specialists constantly collaborate across teams, geographies and divisions. When you work with an Amwins professional lines broker, you get the knowledge and expertise of our entire firm.

Proprietary products: We offer numerous proprietary professional lines products tailored to specific classes and lines of business. We also leverage a variety of portals and pre-negotiated terms to help us transact more efficiently on your behalf.

Areas of Specialty

Our professional lines specialists harness their expertise in various coverage lines to deliver tailored insurance solutions.

Our core product strengths include, but are not limited to:

-  **Cyber Liability**
-  **D&O**
 - Private
 - Public
 - Non-profit
-  **E&O**
 - Technology
 - Real estate
 - Misc. professional liability
-  **Employment Practices Liability**
 - Wage & hour
-  **Healthcare**
 - Medical professional
 - Long-term care
-  **Licensed professionals**
 - Architects & engineers
 - Contractors
 - Lawyers
-  **Financial Institutions and Financial Service Firms**
 - Asset manager
 - Hedge funds
 - Investment advisers
 - Private equity
 - Mutual funds
 - Family offices
 - REITs
-  **Public Entity**
 - Educator's legal liability



Our Divisions

We're structured to deliver products and services that meet your client's unique needs



AMWINS™

BROKERAGE

Amwins brokers have expertise in placing property, casualty and professional lines coverage for complex and unique risks.

AMWINS™

ACCESS

Amwins Access is a nationwide binding platform for small commercial and personal lines business, targeting accounts less than \$10,000 in premium.

AMWINS™

UNDERWRITING

Comprised of industry specialists, Amwins Underwriting delivers unmatched underwriting acumen and results to our partners.

AMWINS™

GROUP BENEFITS

Amwins Group Benefits is a General Agent, TPA, MGU and Benefit Service provider uniquely focused on being your one-stop expert.

AMWINS™

INTERNATIONAL

Amwins Global Risks, formerly THB, serves clients in over 150 countries to place specialty insurance and reinsurance coverage.

Brokerage Division

Areas of specialty span a wide range of coverage for challenging, complex or emerging risks, including but not limited to:



Property

- Wind/Quake/Flood
- Builder's Risk
- Inland Marine
- Exclusive Facilities



Casualty

- Umbrella/Excess Liability
- Commercial General Liability
- Products Liability/Product Recall
- Auto Liability
- Workers' Compensation



Professional Lines

- **Cyber**
- D&O: Private, Public, Non-profit
- E&O
- Employment Practices
- Financial Institutions



Alternative Risk

- Parametric structures
- Captives
- Reinsurance
- Bermuda market expertise



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- 01 Evolution of Cyber Risk**
 -
 - 02 History & Development of Cyber Coverage**
 -
 - 03 Current State of the Market**
 -
 - 04 Ransomware Spotlight**
 -
 - 05 Claims Examples / Case studies**
 -
 - 06 Action Items & Best Practices**



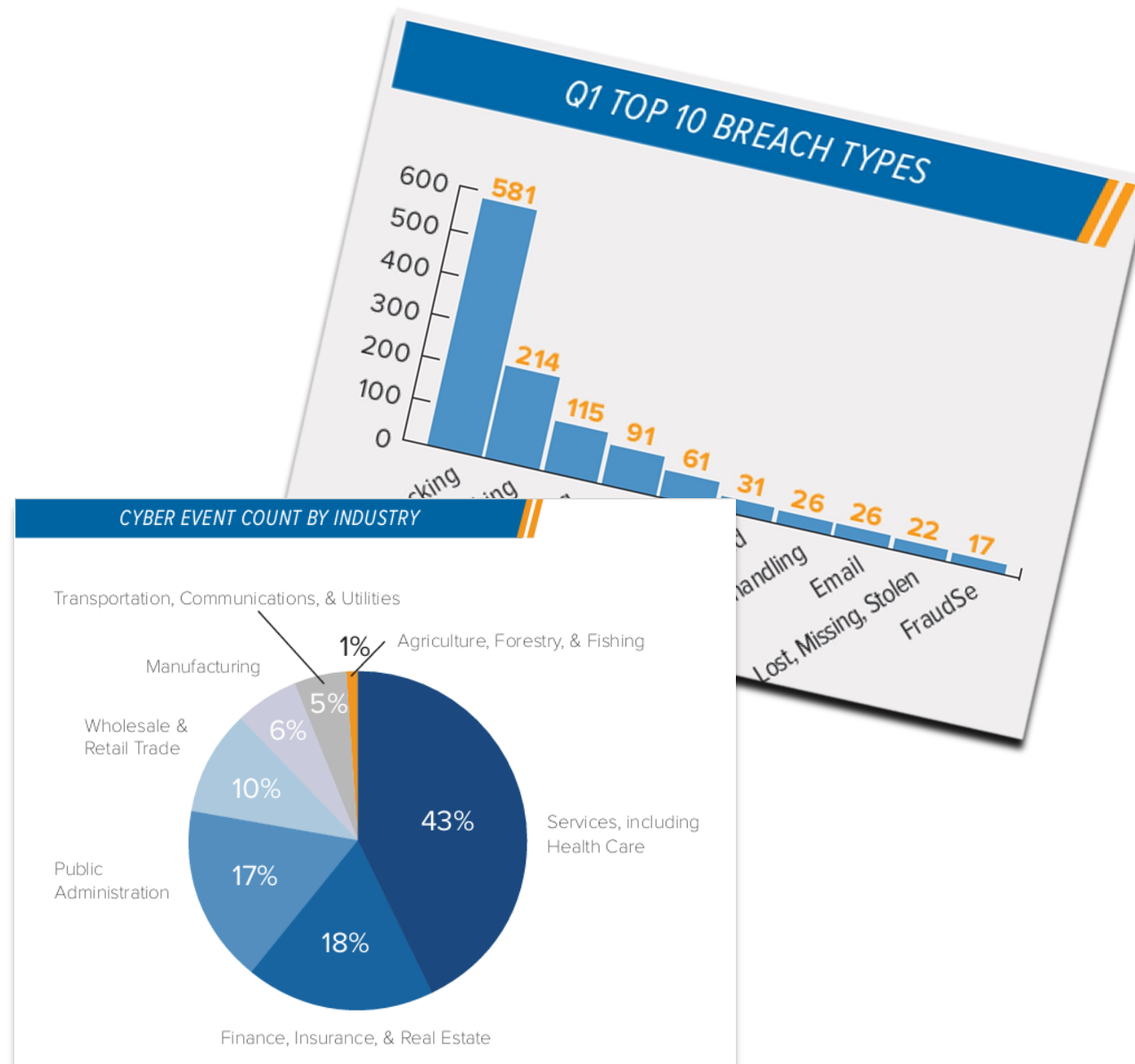
Evolution of Cyber Risk



Continually evolving Exposure

- Motivated attackers +
- Effective tools +
- High potential for loss +

= RISK





Cyber Risk

... Follows the **money**

Early years...

Focus on personal data (health, credit card, and private)

Targeted fraud schemes (phishing, social engineering, invoice manipulation)

Resource fraud

Today...

Interruption in business activities. Financial to physical form of loss.

On the horizon...

Hacktivism & politically motivated attacks



History & Development of Cyber Coverage



Cyber Insurance Coverage

... Follows the **risk**

RISK	COVERAGE
Early years... Focus on personal data (health, credit card, and private)	Third party only
Targeted fraud schemes (phishing, social engineering, invoice manipulation)	First Party / traditional Crime Coverages
Resource fraud	Supplemental sublimits/ enhancements
Today... Interruption in business activities. Financial to physical form of loss.	Business Interruption “Bricking” Contingent Bodily Injury Prevalence of “Silent Cyber”
On the horizon... Hacktivism & politically motivated attacks	Cyber Terrorism Collaboration with government & private security sector



Continually evolving...

- 70+ Carriers with stand-alone cyber forms (est.)
- Over 200 carriers provide some form of cyber cover – either on a package basis or blended forms (est.)
- Annual updates to stay relevant
- Limited standardization among forms/carriers

13 Key Insuring Agreements	
<u>Coverage Type</u>	<u>Insuring Agreement</u>
First-Party/Post-Breach Response Coverage	1. Privacy notification and crisis management expense
Third-Party/Liability Coverages	2. Information security and privacy liability 3. Regulatory defense and penalties 4. Payment card industry fines and assessments 5. Website media 6. Bodily injury (BI) and property damage (PD) liability
First-Party/Time-Element Coverages	7. Business interruption 8. Extra expense
First-Party/Direct Property Loss Coverages	9. Data assets 10. Cyber extortion 11. Computer fraud 12. Funds transfer fraud 13. Social engineering coverage

- Cyber liability insuring agreements (Source: IRMI)



Increasing
Premiums

Limiting
Coverage

Stricter
Security
Requirements

Non-
Renewing
Industries

Carriers
Exiting

Current State of the Market

Cyber Insurance



Cyber: State of the Insurance Market

01 Decreasing capacity

But there is still capacity, and underwriters do have appetite for new risks.

02 Increasing Rates

Expected to continue through 2022 to 2024

03 Onus on Insureds for minimum / base controls

Including: implementation of MFA; Secure RDP's; robust backup procedures and Incident Response Plans

04 Prevalence of “Silent” Cyber

Gaps in coverage programs can occur as a result of cyber risk.

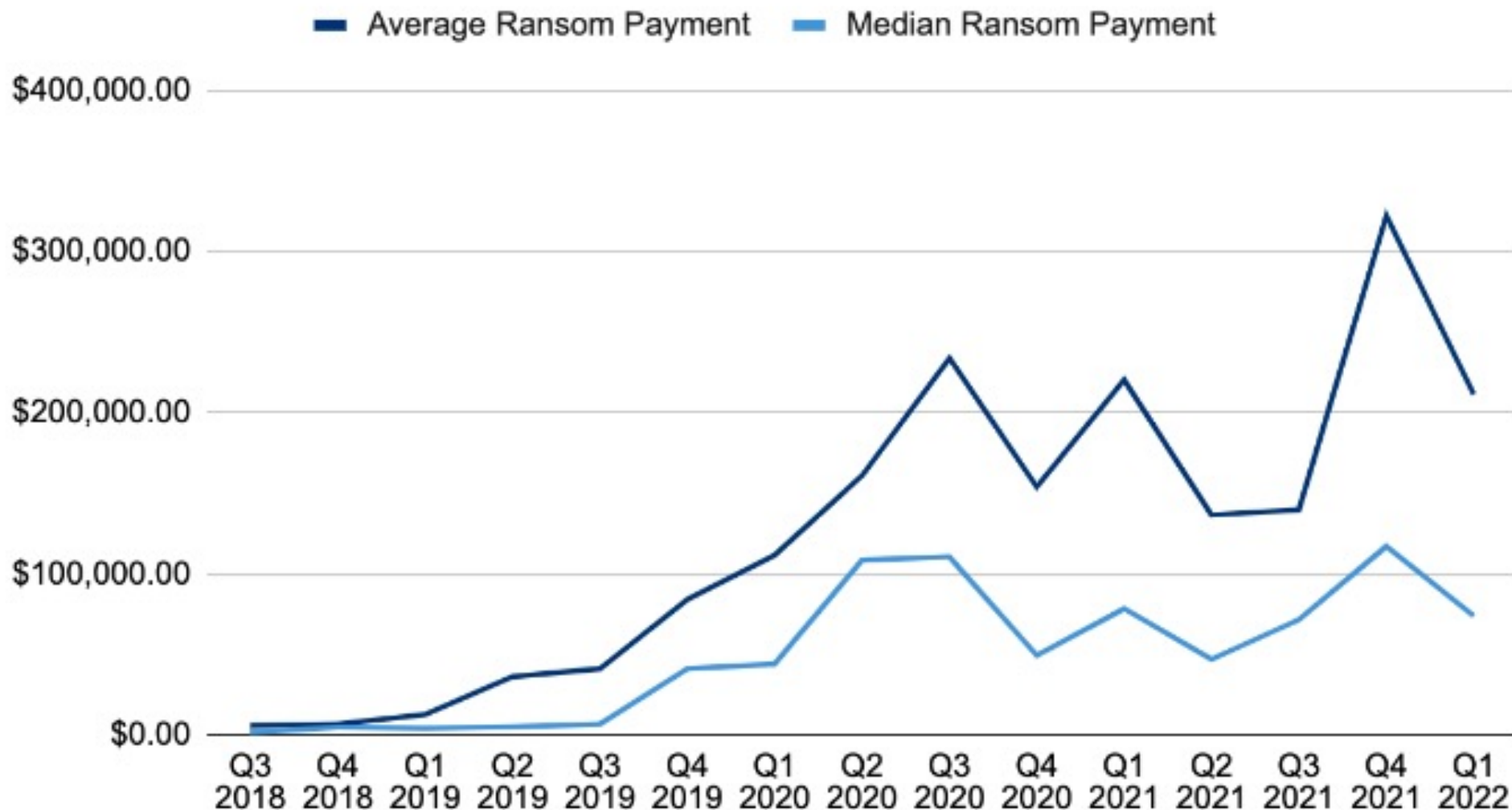


Ransomware Spotlight





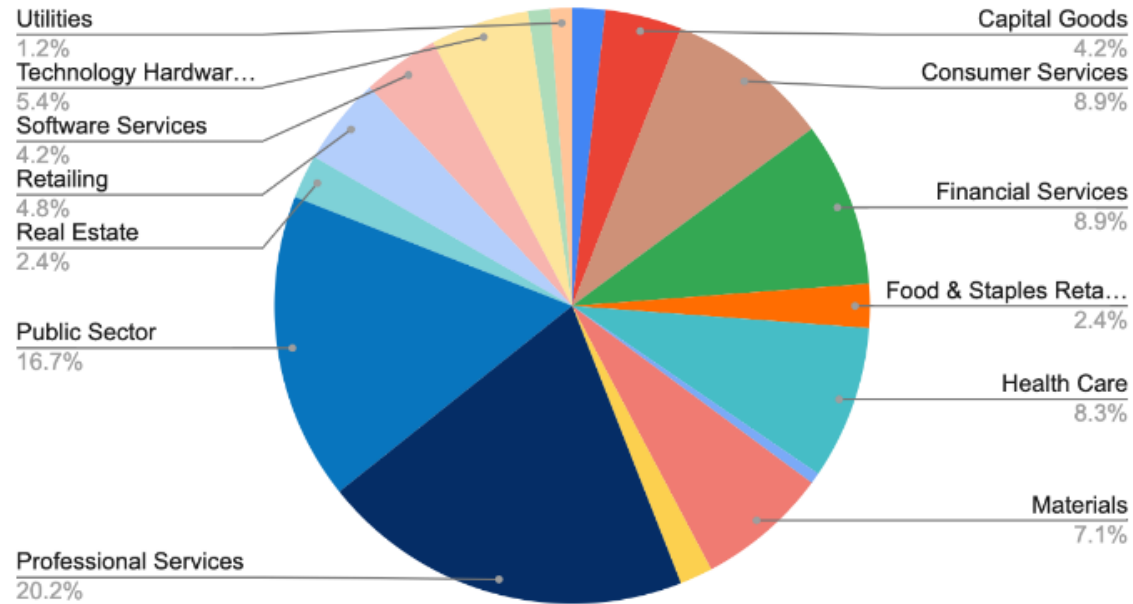
Ransom Payments By Quarter



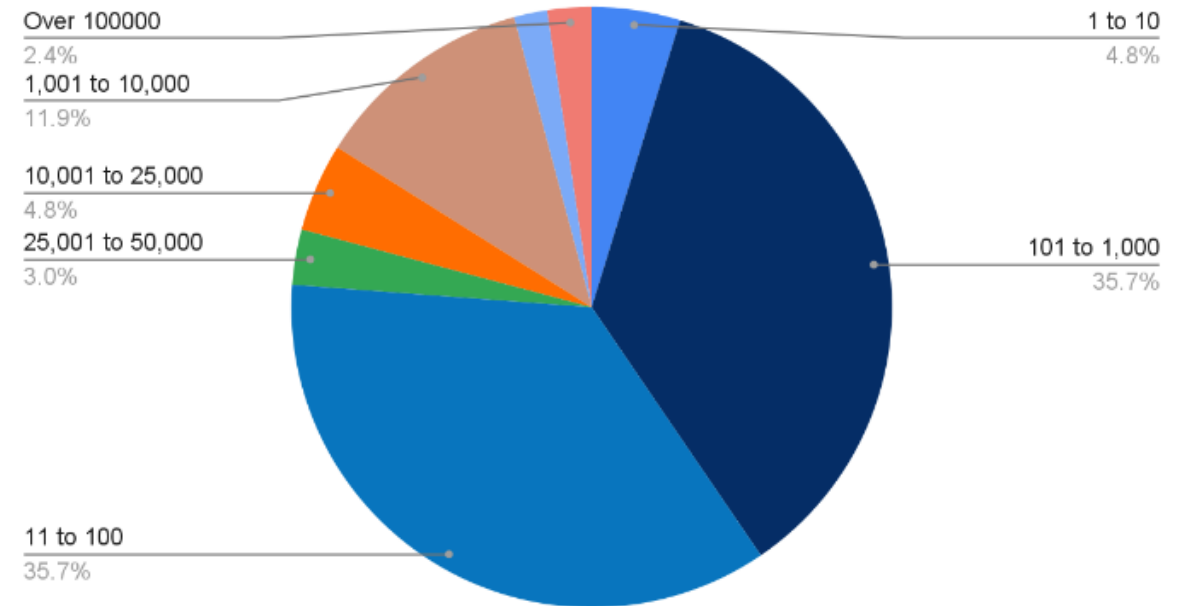


Ransomware Targets

Industry



Size



Example Ransomware Process

Infection

Attackers deliver the malware payload to the target.

Security Key Exchange

Attackers are notified they have a victim.

Encryption

Ransomware encrypts the victim's files.

Extortion

Attacker sends the ransom note and payment request.

Recovery

Payment is sent in exchange for the decryption keys.



RANSOMWARE:

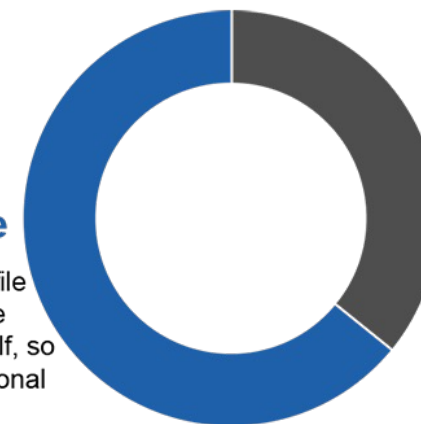
A combination of “**RANSOM**” and “**softWARE**”

- It is not a virus, but a different form of “Malware”
- Most typically it is installed via someone clicking a malicious link or downloading a malicious file.

2 major types:

64%
Crypto
Ransomware

Targets the data and file systems on the device versus the device itself, so the computer is functional except the ability to access the encrypted files



36%
Locker
Ransomware

Prevents the victim from using the system by locking components or all of the system

Source: Symantec 2014-2015 Ransomware Detection

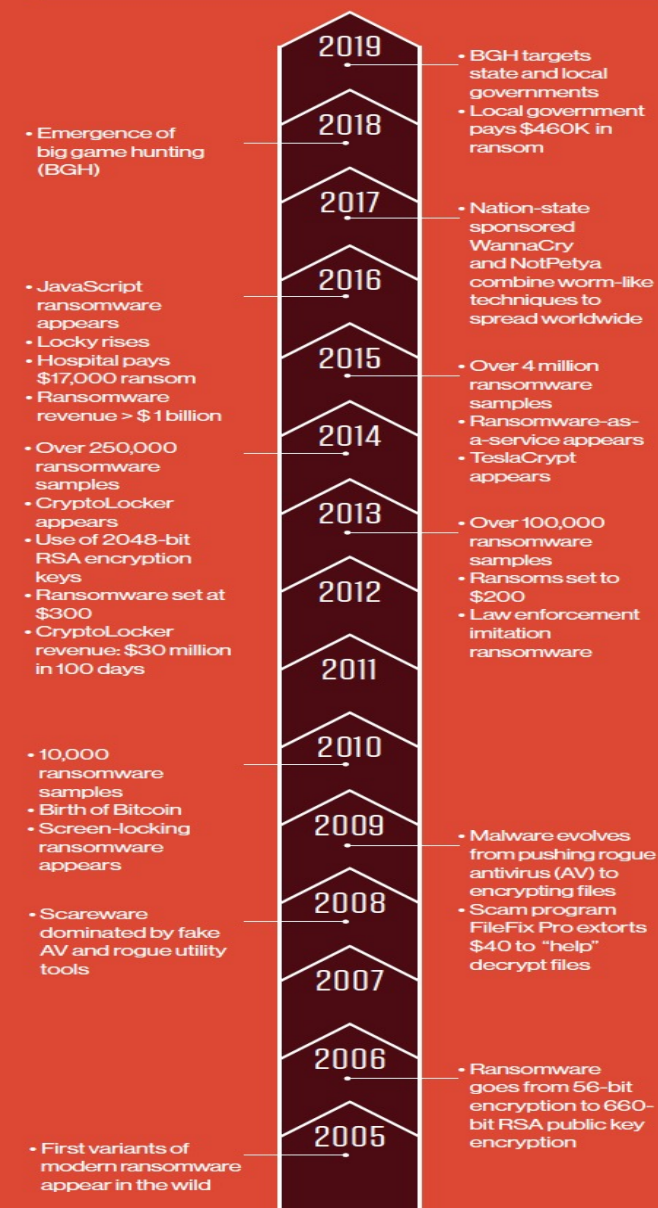


EVOLUTION:

- **Early 2000's:** few individuals had the ability and to be “dangerous”. Hacking for sport. First known variants emerged in 2005
- **Since that time:** Companies and targeted organizations began to adapt and shore up defenses.
 - **2009** saw the genesis of file encryption methods
 - **2010** saw the birth of Bitcoin which increased monetization
 - **2014** saw emergence of over **250k** ransomware samples
 - **2015** saw over **4 million** ransomware samples
- **Where are we today?**
 - Ransomware as a service (RaaS)
 - Nation state attacks
 - Big game hunting

Source: <https://www.crowdstrike.com/wp-content/uploads/2019/05/evolution-of-ransomware-from-2005-2019.png>

THE EVOLUTION OF MODERN RANSOMWARE



- **Construction At-Risk?**
- **Ransomware does not discriminate:**
 - Hackers are looking for “low hanging fruit”
 - Any company connected to the internet is at risk.
 - Cost to deploy Ransomware attacks are low, and effort is minimal, so any monetary return is considered a bonus on those less sophisticated attacks
- **Connectivity is paramount:**
 - Hackers understand how dependent our society is on being “connected”
 - Businesses are now more depending on internet connectivity to operate and make money, so when that access is taken away, it’s very problematic
 - With an internet connection, companies have “end-points”... essentially where the network ends...Any endpoint is a potential vulnerability

According to a SANS Institute study, 53% of organizations’ endpoints have been compromised at some point.

And - Ransomware can enter through the endpoint or can be triggered there

BE ALERT! THE RANSOMWARE EPIDEMIC, BY THE NUMBERS ■

Source: Datto's 2016 Ransomware Report, with survey findings gathered from 1,100 IT service providers in the US and worldwide.

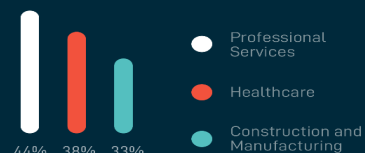


According to nearly 100% of IT service providers surveyed, ransomware attacks against small businesses are becoming more frequent, a trend that will continue over the next 2 years.

95% REPORT CRYPTOLOCKER ATTACKS



The Leading Industries Targeted by Ransomware



35% report ransomware attack on cloud-based applications, including Google Apps and Office 365.

70% of whom report Dropbox being the target.

Ransomware outsmarts today's leading defense solutions:

93% report ransomware infiltrating anti-virus or anti-malware software

With a backup and disaster recovery (BDR) solution, 97% of small businesses could recover from ransomware. Without BDR, only 68% could recover.

To learn more about ransomware and how to protect your business, visit Datto.com/ransomware today.

datto

What's the risk?

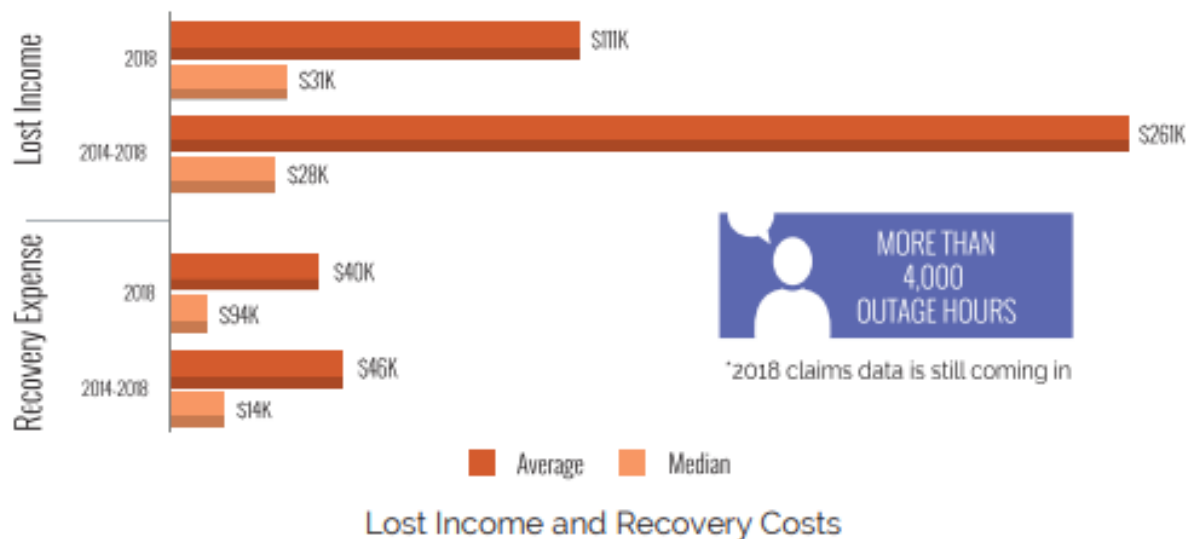
- Crippling costs
- Ransom amounts are climbing
 - According to NetDiligence Claims study in 2020, the average ransom amount in 2018 was \$72k
 - More now...
- Associated Costs are increasing
 - Loss isn't limited to the ransom amount. Costs incurred to employ an incident response team and deal with the related costs to mitigate the damage are very high
- Effects of Business Interruption are worsening
 - As more businesses rely on internet connectivity to operate, the downtime is particularly impactful

Source: NetDiligence Ransomware study 2020

Costs are increasing*



Effects of business interruption are worsening*



CORPORATIONS AREN'T THE ONLY ONES AT RISK.

Small businesses are seeing even higher exposure to cyber crime as they transition to hands-free digital transaction models.



43%

of all cyber attacks
target small
businesses



It can take a
company up to

**SIX (6)
MONTHS**

to notice a data breach



60%

of small businesses
that fall victim go out
of business within
6 months



90%

of small businesses
do not have Cyber
Insurance



Claims Examples & Case Studies

Social Engineering, Ransomware, and Outdated Software



Cyber Case Study: Social Engineering

POTENTIAL IMPACT	
INCIDENT RESPONSE	
Forensic investigation costs to locate the breach, analyze damage, and ensure containment	\$8,625
Legal fees	\$6,570
FUNDS TRANSFER FRAUD	
Transferred funds not recovered	\$31,400
TOTAL POTENTIAL CLAIM	\$46,595

Situation:

A slate installation contractor's emails were accessed by an attacker who, posing as the General Manager, asked an employee to contact the broker's bank with instructions for funds to be transferred into the hacker's bank account. When the contractor discovered that unauthorized payments were made totaling \$270,000, they immediately contacted their bank to freeze the funds and notified their cyber insurance carrier. Together, they were able to recover \$238,600 of the unauthorized transactions.

Resolution:

The contractor has a stand-alone cyber policy that covers social engineering as well as provides crucial response services. Once the contractor notified their insurance company, an IT forensic consultant was appointed to assist the contractor in repairing the damage to their system as well as to prevent future attacks. As the contractor has expanded cyber crime coverage under their policy, they were reimbursed for the direct financial loss, less the deductible, of the unrecovered fraudulent transfers as well as their forensic and legal costs.



Cyber Case Study: Ransomware

Total estimated cost for ABC Insurance Brokers

Total cyber loss estimates may be great as this calculation does not include: regulatory fines, penalties, PCI-DSS assessment expenses, cyber crime/ financial fraud, and reputational loss

Over 15 days	Over 30 days	Over 60 days
\$627,739	\$655,479	\$710,958

Situation:

ABC Insurance Brokers suffered a ransomware attack after an employee opened a phishing email attachment which encrypted all of its systems and workspaces.

Resolution:

After reporting the claim to the carrier, ABC was introduced to recommended privacy counsel and a forensics firm. While the threat actor did not respond to contact and so no ransom could be paid, with the assistance of Corvus-approved IT vendors, the policyholder successfully restored all data. Costs incurred included legal, forensics, and data recovery.

▲ Cyber Case Study: Outdated Software

POTENTIAL IMPACT

INCIDENT RESPONSE

Forensic investigation costs to isolate vulnerability, analyze damage, ensure containment and calculate loss

\$24,470

Identity theft and credit monitoring services

\$13,860

Incident response fees

\$16,050

Public relations fees to minimize reputational impact

\$18,500

Call center set up and operation to field inquiries

\$15,400

NOTIFICATION COSTS

\$1,800

DATA RECOVERY

Costs associated with replacing lost or corrupted data

\$22,850

REGULATORY

Legal expenses arising from regulatory investigation due to mismanagement of private information

\$54,700

Legal expenses and settlement costs for claims

\$193,080

Business interruption

\$210,815

TOTAL POTENTIAL CLAIM

\$571,525

Situation:

Hackers penetrated a residential construction company's network from a vulnerability in an outdated software application. 750 name, address, phone and credit card information were compromised. Local authorities received multiple complaints of suspicious activity, leading the company's IT department to discover an unauthorized user had accessed the system. Once discovered, the company called their insurance carrier who immediately brought in forensic experts to initiate the company's IT recovery plan and notification program

Resolution:

The construction company's cyber policy was triggered, giving them immediate access to response services. The insurance company dispatched a forensic team who quickly isolated the unauthorized user. A claim was started immediately to help with impending legal, consulting and media costs. The insurance company, IT team and forensic consultants ensured the construction company had up-to-date cyber defenses including firewalls, intrusion detection software, and encrypted databases. Concurrently, officials worked with local media to notify affected customers and offer credit monitoring services, while the legal team handled the backlash from those affected. Finally, the forensic consultants helped develop a new plan that included regular updates, testing, and education of all staff to minimize future breaches.



Action Items & Best Practices



Cyber Security Best Practices: Preparation & Preparedness

01 Multi-factor Authentication (MFA)

Most effective tool to thwart ransomware.

02 Robust Backup Procedures

Off-site, segregated, and up-to-date.

03 Network Segmentation

All users do not need access to all data.

04 Endpoint Detection and Response (EDR)

Continuously monitor “endpoints” to mitigate threats

05 Encryption

Secure the data – at-rest and in transit

06 Incident Response Plan

Develop & test.

07 Employee Trainings

Phishing simulations, etc.

08 Patch Management & Security Updates

Timely deployment of software updates



Amwins Capabilities

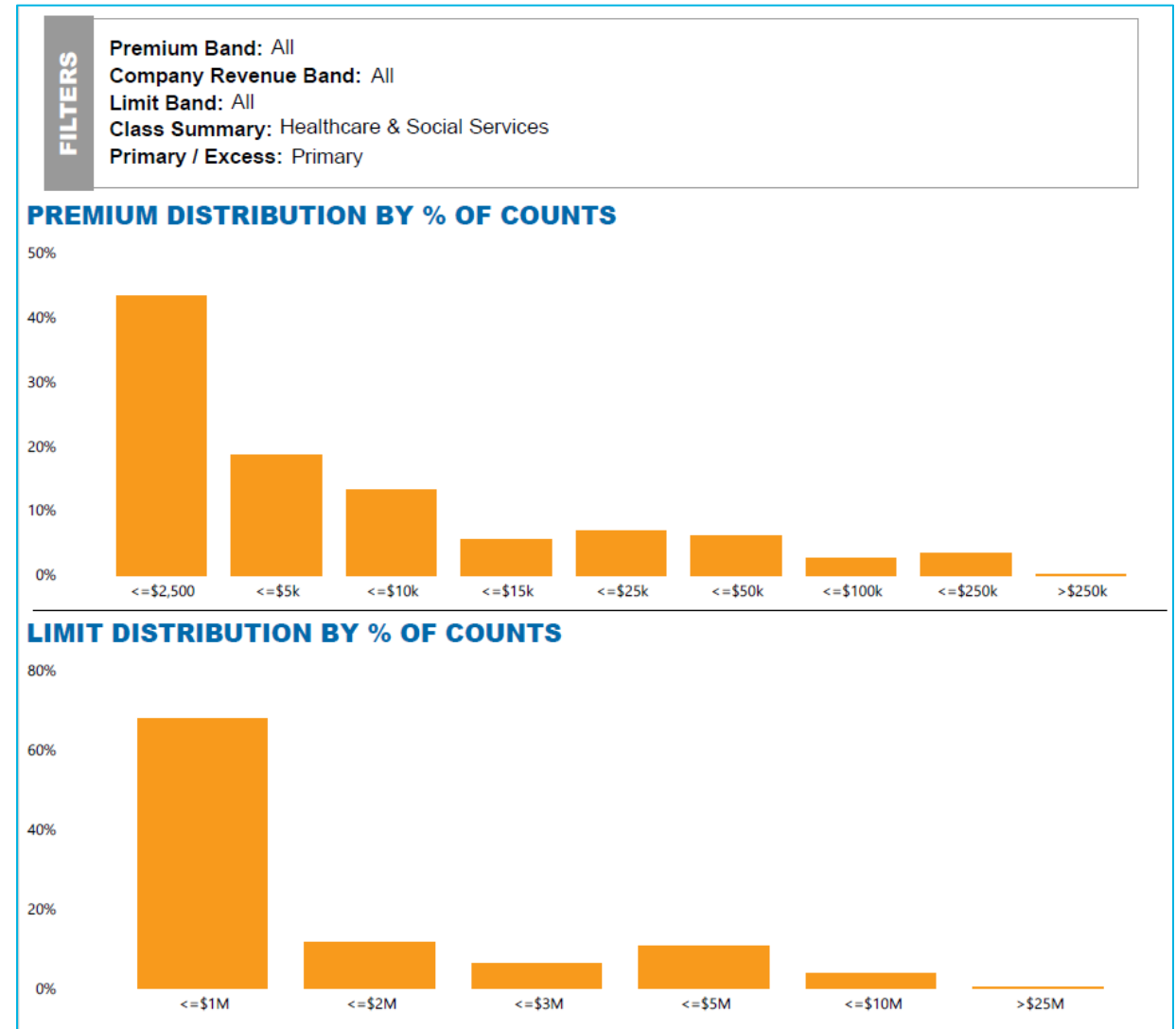
Cyber



Benchmarking

Proprietary cyber benchmarking tool

- Assists in making policy limit purchasing decisions by analyzing data from thousands of cyber liability placements made by Amwins brokers
- Helps determine what limit and premium are reasonable relative to peer companies within a similar industry and revenue size.
- Can also supplement with Advisen's Cyber OverVue





Comparisons & Coverage Audits

	Carrier #2		Carrier #3	
Annual Aggregate?	Annual Aggregate		1st party: Reloadable throughout the Year 3rd party: Annual Aggregate	
Incident Response				
Inside or Outside the Limit?	Outside		Outside	
Forensic IT	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Legal	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Public Relations	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Notification/Credit Monitoring	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Ransomware Coverage				
Data and System Restoration/Recreation	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Extortion/Ransom Payment	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Business Interruption (Cyber Event)	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Dependent Business Interruption (Cyber Event)	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Business Interruption (System Failure)	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Dependent Business Interruption (System Failure)	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Reputational Harm	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Forensic Accountant	Not Included		\$25,000	\$2,500
Hardware Replacement Costs	\$500,000	\$2,500	\$1,000,000	\$2,500
Cyber Crime Coverage				
Funds Transfer Fraud (Bank Transfers)	\$250,000	\$12,500	\$250,000	\$2,500
Computer Crime (Hacker Transfers)	Not Included		\$250,000	\$2,500
Social Engineering (Employee Transfers)	\$250,000	\$12,500	\$250,000	\$2,500
Theft of Personal Funds	Not Included		\$250,000	\$2,500
Corporate Identity Theft	Not Included		\$250,000	\$2,500
Service Fraud (Telephone)	\$100,000	\$2,500	\$250,000	\$2,500
Service Fraud (Computer)	\$100,000	\$2,500	\$250,000	\$2,500
Invoice Manipulation/3rd Party Social Engineering	Not Included		\$50,000	\$2,500
Liability Coverage				
Privacy Liability	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Network Security Liability	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Regulatory Fines	\$1,000,000	\$2,500	\$1,000,000	\$2,500
PCI Liability & Fines	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Media Liability	\$1,000,000	\$2,500	\$1,000,000	\$2,500
Management Liability	Not Included		\$1,000,000	\$2,500
Bodily Injury Liability	Not Included		\$250,000	\$2,500
Other				
Court Attendance Costs	\$25,000	\$2,500	\$100,000	\$2,500
Criminal Reward Coverage	\$25,000	\$0	Not Included	
Betterment/Post-Breach Remediation	Not Included		\$50,000	\$2,500
Total Payable				



Professional Lines Portal

Speed and Simplicity

Who's it for?

- Small and middle-market businesses with up to \$100M in revenue.
- Available to businesses in every state and most industries.
- Not sure if your risk fits the portal appetite? No problem! We address prohibited classes early in the process

How does it work?

- Amwins' retail partners log-in to our portal at digital.amwins.com and complete one unified set of questions
- You receive instant quotes with limit and retention options from multiple carriers

The screenshot shows the login interface for the Amwins Professional Lines Portal. At the top is the Amwins logo. Below it are two buttons for social login: 'Sign in with Microsoft' and 'Sign in with Google'. A horizontal line with the word 'OR' in the center separates these from the standard login fields. There is a 'Work Email*' label above a text input field containing the placeholder 'Work Email'. Below that is a 'Password*' label above a text input field containing the placeholder 'Password'. A link for 'Forgot Password' is positioned below the password field. At the bottom of the form is a dark blue 'SIGN IN' button. Below the button is a link that says 'Don't have an account? Create an account'.

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Amwins Professional Lines Portal

AMPLOP!

- Quick indications or firm quotes
- 3-page master application
- 8 carriers

Check out price indications below, or continue to get a firm quote.

Firm quotes available for bind can be generated by choosing the continue for firm quote button.

Showing 8 of 76 Results for Houston Electrical

Total Payable - Ascending ▾

	 FUSION MGA Admitted Price Indication	 AXIS Admitted Price Indication	 cfc Non-Admitted Price Indication	 Coalition Non-Admitted Price Indication	 at bay Non-Admitted Price Indication	
Total Payable ⊕	\$3,630.00	\$4,296.00	\$4,711.14	\$6,261.93	\$7,130.71	\$
Limit	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Retention	\$5,000	\$2,500	\$2,500	\$2,500	\$5,000	
Amwins Amendatory	⊗	⊗	✓	✓	✓	
Broker Comments		Check out the AXIS website for great cyber information and resources	Inc. broad cyber crime coverages, check out the quote letter to see more detail	Inc. detailed security recommendations that can be shared with client	Inc. detailed security recommendations that can be shared with client	Inc. recomm sl
Network Security Liability	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Privacy Liability	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Regulatory Liability	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	



Any questions?

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Thank You!