

### Speakers



MIKE BLANKENSHIP CO-CHAIR, CAPITAL MARKETS

Houston



ERIC JOHNSON

CO-CHAIR, PUBLIC

COMPANY ADVISORY

PRACTICE

Houston



BEN SMOLIJ
PARTNER
Houston

### Winston IPO Stats

### Senior Partners

AVERAGE 25 YEARS PLUS EXPERIENCE

35

APPROX.

IPOS (CURRENTLY ONGOING)

70% Underwriter-Side

### Tier 1

IN SECURITIES/CAPITAL MARKETS LAW (BEST LAWYERS 2024)

30%
Issuer
Side

UNDERWRITER COUNSEL TO 100% OF Bulge Bracket

Banks

35+

DEDICATED ATTORNEYS

### Topics

1

### REGULATORY COMPLIANCE

How to meet SEC, stock exchange, and industry requirements while building investor confidence.

2

### CAPITAL OPTIMIZATION

Strategies for capital allocation, financing trends, and balancing growth, liquidity, and shareholder returns.

3

### CONTINGENCY PLANNING

Preparing for market volatility, cyber threats, leadership transitions, and other post-IPO challenges.



### WINSTON & STRAWN

## Regulatory Compliance

### Fostering a Culture of Compliance and Ethics

TONE FROM THE TOP

**EMPLOYEE TRAINING AND AWARENESS** 

**INCENTIVIZE COMPLIANCE** (AND NOT NON-COMPLIANCE)

### Understanding the Regulatory Landscape

**SEC REPORTING** 

STOCK EXCHANGE LISTING
STANDARDS AND GOVERNANCE

**INDUSTRY SPECIFICS** 

Healthcare/Life Sciences, Financial Services, Energy

OTHER CROSS-INDUSTRY REGULATIONS

Data Privacy and Cyber,
Sanctions and Trade Compliance

### Regulatory Developments: Monitor and Adapt

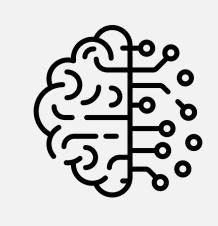
STAY AHEAD OF CHANGES PROACTIVE COMPLIANCE ADJUSTMENTS

### Building a Robust Compliance Framework

**ESTABLISH DISCLOSURE COMMITTEE** PRIORITIZE INTERNAL CONTROLS AND **DISCLOSURE CONTROLS OTHER COMPLIANCE ROLES ENGAGE OUTSIDE ADVISORS** 

### Leveraging Technology for Compliance









DATA SECURITY
AND
CYBERSECURITY

### Effective Communications and Engagement

**BUILD STAKEHOLDER TRUST** Consistency and Clarity **MESSAGING Proactive and Transparent CRISIS COMMUNICATION PLANS SUSTAINABILITY ANALYST AND MEDIA RELATIONS** 

### Compliance is a Competitive Advantage

REJECT PRESSURE TO
PRIORITIZE SHORT-TERM
RESULTS AND CUT
CORNERS

EMBRACE LONG-TERM STRATEGY AND VISION

INCENTIVIZE LONG-TERM GOALS

VALUE CREATION VS.
VALUE DESTRUCTION





## Capital Optimization

### Capital Optimization— Why It Matters Post-IPO







Use public company tools effectively and transparently

### Strategic Capital Allocation Framework

DEFINE CAPITAL PRIORITIES	What are you solving for?
GROWTH	Product, talent, expansion
LIQUIDITY	Balance sheet strength, optionality
RETURN	Dividends, buybacks, capital discipline
ALIGN	With investor expectations and market conditions

### Financing Trends for Public Companies

#### **ATMS**

Flexible, marketdriven equity access

#### **FOLLOW-ONS**

Quick access in the right window

#### CONVERTIBLES

Lower cost, deferred dilution

#### PIPES/DIRECTS

Targeted capital when needed

#### MATCH STRUCTURE

To valuation, timing, and investor base

## Managing Liquidity in a Volatile Environment

LIQUIDITY IS STRATEGIC: NOT JUST CASH, BUT CONTROL BUILD AND MONITOR YOUR RUNWAY PROACTIVELY UNDERSTAND COVENANTS, REVOLVERS, AND CREDIT TERMS STRESS TEST FOR DOWNTURNS AND MISSED FORECASTS TRANSPARENT PLANNING BUILDS INVESTOR CONFIDENCE

### Putting Capital Optimization into Practice

#### **PLAN AHEAD**

Capital strategy should be forward-looking

### USE THE RIGHT TOOLS

Choose the right vehicle for your goals

#### **TELL THE STORY**

Align capital actions with investor messaging

CAPITAL DISCIPLINE CREATES LONG-TERM CREDIBILITY AND FLEXIBILITY

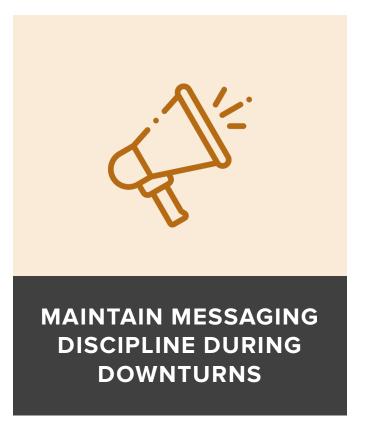


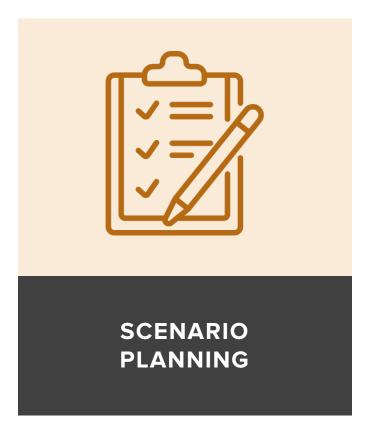


# Contingency Planning for Post-IPO Resilience

### Navigating Market Volatility







### Preparing for Cybersecurity Threats

TREAT CYBERSECURITY AS ENTERPRISE RISK

ALIGN DISCLOSURE CONTROLS WITH SEC CYBER RULES

**INCIDENT RESPONSE READINESS** 

### Managing Leadership Transitions

SUCCESSION
PLANNING AS A
BOARD-LEVEL
RESPONSIBILITY

DISCLOSURE
PLANNING FOR
UNEXPECTED
CHANGES

CONSIDER D&O
IMPLICATIONS
AND EXECUTIVE
COMPENSATION
TRIGGERS

# Responding to Operational and Regulatory Crises



Crisis governance: who decides what, when, and how



Materiality assessments under time pressure



Engage outside advisors early (legal, PR, forensic)

# The Role of the Board in Contingency Oversight

RISK OVERSIGHT RESPONSIBILITIES POST-IPO AUDIT & RISK COMMITTEE READINESS BOARD
EDUCATION AND
TABLETOP
EXERCISES

## Integrating Contingency into Governance Infrastructure



PROTOCOLS IN
CORPORATE
GOVERNANCE
DOCUMENTS



ALIGN WITH SOX AND REG FD REQUIREMENTS



REGULAR REVIEW AND UPDATING OF RISK FRAMEWORK

## Questions?

975+
ATTORNEYS

 $14 \\ \text{offices worldwide}$ 

 $1853 \\ _{\text{FOUNDED}}$ 

**STEVE D'AMORE** CHAIRMAN

JEFFREY KESSLER, DAN WEBB CO-EXECUTIVE CHAIRMEN



